

2024-2학기 고려대학교 정부학연구소 콜로키움

### 행정 목표 측정과 행정 목표 간의 관계

**Data: Zillow Transaction Datasets & US Census** 

Method: GIS 분석과 Goal Programming

발표: 방인식 (서울과학기술대학교 행정학과)



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### The concurrent existence of goal conflict and goal synergy in public programs: a case study of the Pennsylvania's Well Plugging Program

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#### **ABSTRACT**

Do public administrators simultaneously enhance or trade off goals in public programs? Responding to stakeholders' requests while facing limited budgets poses challenges for public decision-makers in fully improving all goals. This research explores the juxtaposition of conflicting or synergistic goals that administrators might encounter after revising a public program. Using Pennsylvania's Well Plugging Program as a case study, it demonstrates potential changes in goals related to energy site remediation when administrators adopt an objective approach to maximize policy outcomes. The findings indicate that the revised program is expected to increase benefits for impoverished populations near abandoned wells. However, administrators must navigate trade-offs, as the new program may prioritize plugging less environmentally risky wells not selected in the current program. This research sheds light on the simultaneous existence of conflicting and synergistic relations among multiple goals in public programs designed for socially optimal performances.

#### ARTICLE HISTORY

Received 27 March 2023 Accepted 28 August 2023

#### KEYWORDS

Goal conflict; goal synergy; goal balance; inclusive public decision-making: Pennsylvania's Well Plugging Program

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### 발표 목적

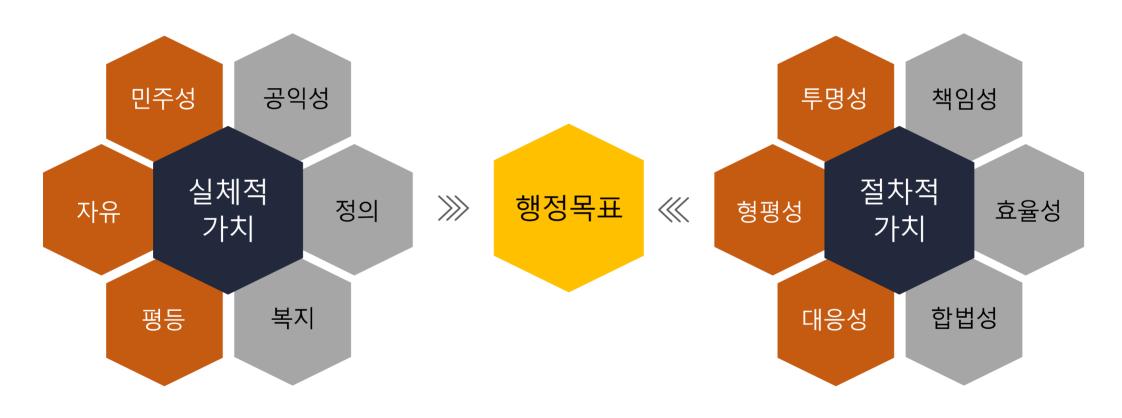
I. 행정 목표 간의 관계 이해

Ⅱ. GIS 분석을 통한 행정 목표 측정

Ⅲ. 행정 목표 간의 갈등 해소 방안



# 행정 가치의 복수성 (Multiplicity)



### 행정 목표 간의 관계

Goal Synergy

Goals Better Off

**Goal Degradation** 

**Both Goals Worse Off** 

Goal Relationship Goal Tradeoff

One Goal Better Off, Another Goal Worse Off.

4

**Goal Neutrality** 

Both Goals are Independent

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### 기존 연구

I. 행정 목표 간의 관계 개념 정립

田. 행정 목표 간 갈등 발견 (양적/질적)

Ⅲ. 행정 목표 간의 갈등 해소 전략 제시

### 연구 질문

"Do public administrators simultaneously enhance or trade off goals in public programs?"

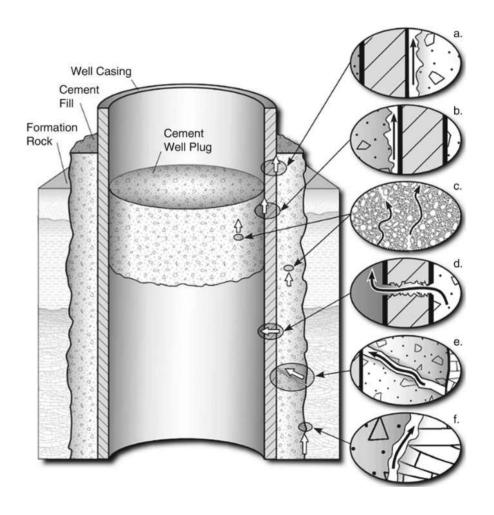
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# 연구 사례



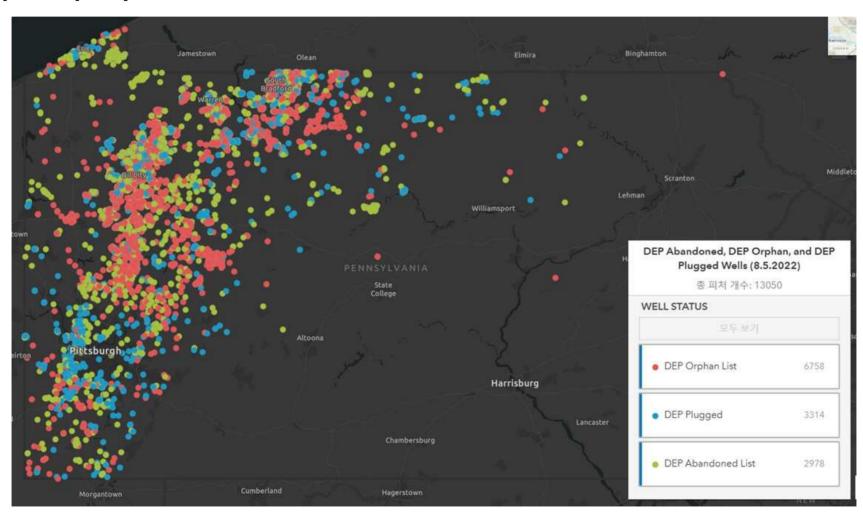








## 연구 사례



### 연구 사례







Technical Risk Facilities

Public Administrator



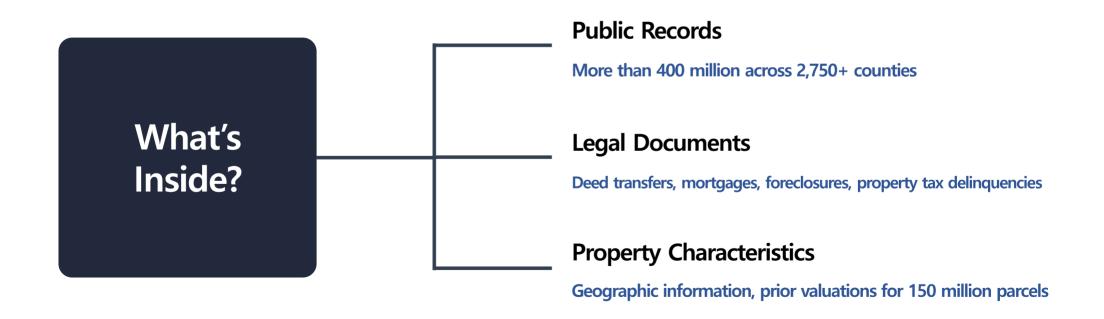
### DEP OFFICE OF OIL AND GAS MANAGEMENT WELL SCORING SHEET

API No.:	GPS Latitude:	Scoring Date			
Farm Name:	GPS Longitude:	Quad Section: •			
Well#;	DEP Inspector:	Quad Name: -			
County: -	District Office: -	Well Classification: -			
Municipality:	Well Type:				
Human Receptor	S Gas in occupied structure with similar isotopic sig	Choose Up To 5	50		
	Oil/brine in occupied	structure believed to be associated with well* f structure believed to be associated with well Gas in water supply Oil/brine in water supply	50 25 25 15		
cological Recep	itors	Choose Up to 2	22		
		Liquids (oil/brine) to stream or wetland Oil/brine seep (discharge not from wellbore)	25		
Vell Site Hazards		Choose Up to 4 Any ambient H <sub>2</sub> S detection	25		
Any ambient LEL readings ≥ 10% Sustained ambient LEL <10%					
		equipment, open pits, E&S issues/washouts	10		
	Evidence of historical liquid s	pills not associated with well integrity breach	5		
Vell Integrity		Choose Up to 4	100		
SECULO CONTRACTOR	Gas present outside surface cas	ing/present in stream or liquid flow to surface	25		
		Measurable annular flow of gas	15		
	Causes correction (allting) on wall compar	Wellhead pressure observed onent that possibly contains pressure or fluids	10		
	Severe corrosion (pitting) on west compo	ment that possibly contains pressure or notes	10		
oal/Mining Statu	IS	Choose Up To 1	3		
	Well within active underground mine (sealed	d or undergoing mining ,i.e., longwall district)	25		
		Within abandoned mined area Permitted but not yet mined (intact coal/rock) <sup>1</sup>	25		
		Workable coal present but not permitted	5		
etback/Surroun		Choose Up to 4	200		
		feet of occupied building or water supply well imigration area but not believed to be source	10		
	weii socaled in known gal	Well within 100 feet of stream	5		
	Well	within 300 feet of any wetland >1 acre in size	5		
	Seating From	Final Score			
dd remarks to Invest					
Notify the Coal Operator	upon confirmation of well location.				
	The state of the s				



## 행정 목표 (효율성) 측정과 Ztrax 활용

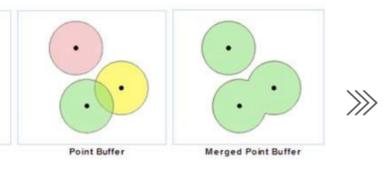
### "The Ztrax is the nation's largest real estate database"

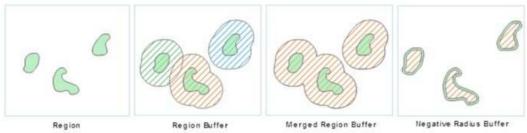




# 행정 목표 측정: GIS 분석

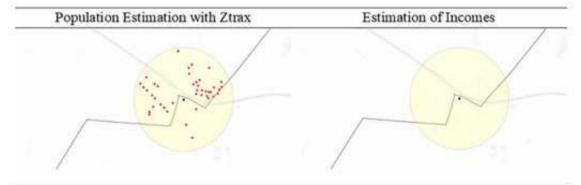
### **Buffer Analysis**





Points

### **Application**



### 복수의 행정 목표 再구성



Goal A: Technical Risk Reduction (High-Risk Well Plugging)

Goal B: Efficiency
(Maximization of Protected Population)

?

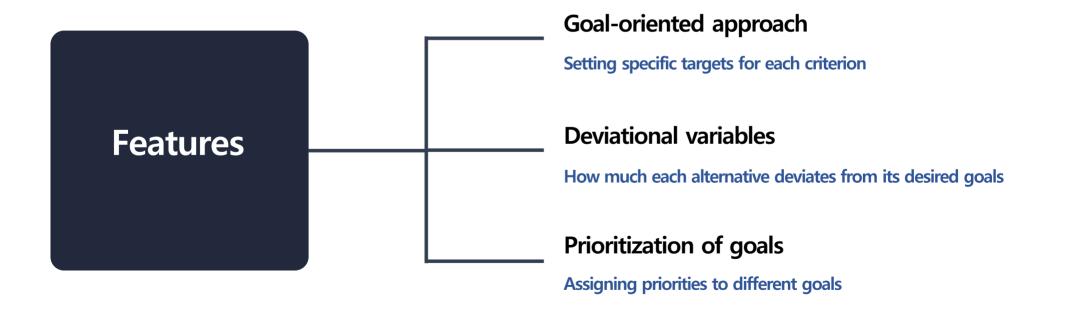


Goal C: Environmental Justice (Support to Low-Income People)



# 행정 목표 간의 관계: Goal Programming(GP)

"GP aims to find a solution that best satisfies a set of pre-defined goals"





# 행정 목표 간의 관계: Goal Programming

	Normalized Variables	Targets	Deviations	Weights
Goal A: Technical Risk Reduction (High-Risk Well Plugging)	<b>X</b> <sub>i</sub>	1	(X <sub>i</sub> -1)	α
Goal B: Efficiency (Maximization of Protected Population)	Y <sub>i</sub>	1	(Y <sub>i</sub> -1)	β
Goal C: Environmental Justice (Support to Low-Income People)	$\mathbf{Z}_{i}$	0	(Z <sub>i</sub> -1)	γ

### 분석 결과

Weights for Current WPP



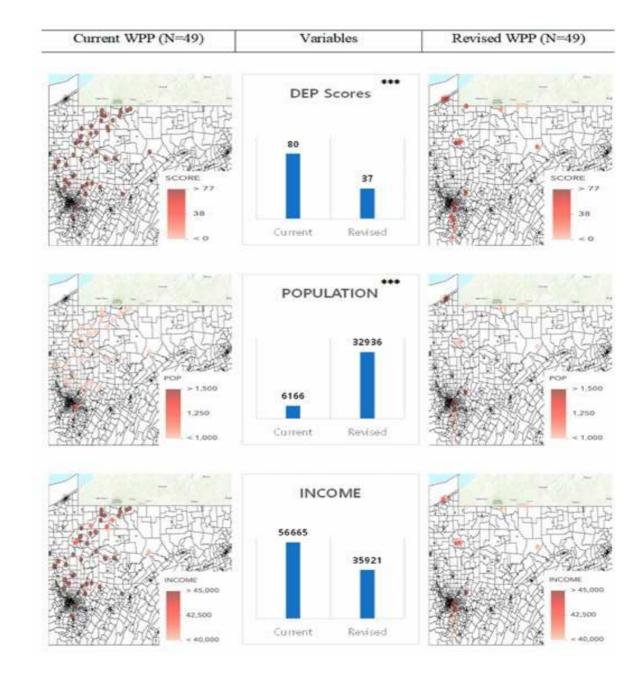




Weights for Revised WPP

α= 0.12 β= 0.16

Γ= 0.72



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## 결론



**Worse Off** 



**Better Off** 



**Better Off** 

**Goal Balancing!** 

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## 토론





